



Oxfordshire Clinical Commissioning Group  
Board Meeting

<b>Date of Meeting:</b> 28 January 2016	<b>Paper No:</b> 16/07
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**Title of Presentation:** Market development: Support for Federations

<b>Is this paper for</b> (delete as appropriate)	<b>Discussion</b>		<b>Decision</b>		<b>Information</b>	✓
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**Purpose and Executive Summary (if paper longer than 3 pages):**

**Financial Implications of Paper:**  
The support commits non-recurrent funding of £212,000 over the remainder of 2015/16 and 2-16/17. In addition some CCG management time is being used to support agreed priorities within two of the Federations.

**Action Required:**  
The Board is asked to note the approach the CCG has taken to market development and the support being offered to the Federations.

<b>NHS Outcomes Framework Domains Supported</b> (please delete tick as appropriate)	
✓	Preventing People from Dying Prematurely
✓	Enhancing Quality of Life for People with Long Term Conditions
✓	Helping People to Recover from Episodes of Ill Health or Following Injury
✓	Ensuring that People have a Positive Experience of Care
✓	Treating and Caring for People in a Safe Environment and Protecting them from Avoidable harm

<b>Equality Analysis completed</b> (please delete tick and attach as appropriate)	Yes	No ✓	Not applicable
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**Outcome of Equality Analysis**

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## **Market Development: Support for Federation**

### **1. Background**

Oxfordshire CCG has a role in market management/development to ensure plurality of provision and choice that can support the integration agenda. As part of this role the Executive team has been considering what the CCG should be doing to support the development of the Federations.

Since October 2014 four GP Federations have been established in Oxfordshire: Principal Medical Limited (PML) GP Federation which covers the north (NOxMed), north east (ONEMed), west (WestMed) and part of the south west localities (ValeMed); OxFed which covers all the City practices; Abingdon Health Federation which covers the six practices surrounding Abingdon; and SEOX which covers the south east locality. Together their membership covers all the practices in Oxfordshire with the exception of two.

Federations have an important role to play in both the transformation of primary care and in contributing to system wide change to enable more care to be delivered closer to home. The national policy direction towards more seven day working, the need to manage more complex care in the community, and the demands of increasing population growth can only be delivered if there is increased collaboration across primary care. Federations have demonstrated an appetite to develop and deliver innovative ways of working through the Prime Ministers Challenge Fund (PMCF) and a desire to be active partners in system transformation through their contribution to the Transformation Board.

As organisations they are at different albeit still early stages of development and require support to enable them to undertake the role in system transformation and ensure they are building sustainable organisations. Following debate the CCG Executive agreed that it was important to support Federation development as part of the CCG market development role. The two main areas identified were funding for the release of clinical lead time and then the provision of people and/or funding to give additional management input. The provision of some development funding/support would also enable the CCG to ask the Federations for specific things; for example this could include a greater focus on practice engagement or more input to the system-wide transformation work.

### **2. What we have offered**

In total we have offered non-recurrent financial support of £212,000 and some management support from the CCG as follows.

#### *PML*

We have agreed non-recurrent financial support of £137,000 over 12 months, commencing 1 December 2015. This will be used to

- Support additional clinical leadership time for the Federation leads to work together and for continued input to the Transformation Board

- Project management time to scope, develop and deliver federation plans and to support the organisational development of the four federated groups (NOxMed, ONEMed, ValeMed and WestMed) making up the PML GP Federation

#### *OxFed*

We have agreed non-recurrent financial support of £29,000 to part fund an additional clinical lead for OxFed; this will be used over a 12 month period.

In addition the CCG through the Head of Provider Development (out of hospital care) and one of the Strategy and Transformation managers is providing 3 days a week of management support. This commenced on 1 December and main areas of focus are:

- Stakeholder relationship and federation development
- Clinical services including service quality and delivery
- Membership services including communications

#### *SEOX*

We have agreed non-recurrent funding of £15,538 to fund one session a week for clinical leadership time and the Federation are currently in the process of identifying the clinician(s) who will undertake this.

In addition the CCG through the Head of Provider Development (out of hospital care) and one of the Strategy and Transformation managers is providing 2 days a week of management support. SEOX are participating in two workshops organised by the CCG which are aimed to support development of a business plan and the management time will be used to support this.

#### *Abgindon*

We have offered non-recurrent funding of £30,470 for

- Funding a session a week for clinical leadership time. The CCG sees it as really important that there is some identified and dedicated clinical time to support the development of the Federation, Practice engagement and input to system wide working/Transformation Board.
- Providing some project management support to delivery of priorities

The Abingdon federation are participating in the two workshops organised by the CCG and following that will use the funding to support work on the agreed priorities.

#### **The Board is asked to**

- **Note the approach the CCG has taken to market development and the support being offered to the Federations**