

NHS BERKSHIRE WEST CCG

FINANCIAL PERFORMANCE TO July 2021/22

MONTH 4 2021/22

Outturn position for the period 1 April to 30 September 2021 (6 month period only)

FINANCIAL PERFORMANCE TO July 2021/22

MONTH 4 2021/22

Section A1- Finance Dashboard:

Financial Duties	Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
In Year Financial Position - Forecast	Achievement of breakeven position	£0	£0	yes		Breakeven position dependent on receipt of retrospective funding for HDP, COVID and ERF.
Runnings Costs Forecast Outturn	Not overspend Running cost allocation	£4,762	£4,762	Yes		
Capital expenditure not to exceed resource		£0	£0	Yes		

Non statutory financial duties	Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
YTD Creditors - Better Payment Practice Code	95% paid within 30 days	£52,557	£52,395	99.7%		
YTD Creditors - Better Payment Practice Code (By volume)	95% paid within 30 days	5,121	5,019	98.0%		
Mental Health Parity of Esteem target achieved	Set % increase in spend in year.	3.9%	3.9%	Yes		Estimated position based on available data.
YTD Cash drawing	% of total allocation drawn	279,855	268,193	95.8%		
Month end cash balances	1.25% Bank Balance or within £250k	834	477	Yes		

Financial Indicators	Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
In Year Financial Position year to date	Achievement of breakeven position	£0	£0	Yes		Breakeven position dependent on receipt of retrospective funding for HDP, COVID and ERF.
QIPP Year to Date	Actual	342	342	Yes		
QIPP Forecast Outturn	Actual	1,026	1,026	Yes		
Net risks to Outturn	All risks able to be mitigated	0	0	Yes		Nil net risk identified as part of planning process in line with NHSE instructions.

Key

On Plan
Take Note
Action Required



Note:

The CCG is reporting a breakeven position in line with the submitted plan and per instructions from NHS E, this has been achieved by anticipating allocation related to the Hospital Discharge Programme (HDP), some COVID costs which fall outside of the COVID allocation already received and the Elective Reward Fund (ERF) which NHS E will retrospectively distribute to all CCG's. It is anticipated that these allocations will be received in M5 and 6.

FINANCIAL PERFORMANCE TO July 2021/22

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Section B1 -Financial Performance

Summary of Position against Plan

Area	YTD			1st 6 month Plan £'000	Forecast £'000	Forecast Variance £'000	Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000				
Commissioning							
Acute Services	143,689	144,019	331	212,549	213,388	839	(58)
Mental Health Services	29,868	29,670	(199)	44,772	44,105	(667)	(551)
Community Health Services	32,281	33,129	849	47,275	50,741	3,467	5,582
Other Commissioning	11,653	11,265	(388)	15,170	15,110	(60)	46
Primary Care	52,654	53,008	354	78,982	79,518	536	78
Continuing Care	7,966	8,462	496	11,949	12,758	809	1,154
Reserves	357	0	(357)	4,519	3,350	(1,169)	(0)
<i>Anticipated Allocation</i>	1,045		(1,045)	3,754	0	(3,754)	(6,251)
Commissioning Sub Total	279,513	279,554	41	418,969	418,969	(0)	(0)
Running Costs	3,174	3,134	(41)	4,762	4,762	(0)	0
Total in year	282,687	282,687	0	423,730	423,730	(0)	(0)
Deficit	0	0	0	0	0	0	0
Cumulative position	282,687	282,687	0	423,730	423,730	(0)	(0)

The CCG is reporting a breakeven position, this has been achieved by anticipating allocation which NHS E will retrospectively distribute to the CCG, to fund HDP/ERF and vaccine costs which were not included within initial allocations. The costs for HDP are included within Community Health Services.

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Section C1 -Acute Services

Summary of Position against Plan

Area	YTD			1st 6 month Plan £'000	Forecast £'000	Forecast Variance £'000	Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000				
Royal Berkshire NHS Foundation Trust	113,807	113,807	0	167,726	167,726	0	0
Hampshire Hospitals NHS Foundation Trust	5,926	5,926	0	8,889	8,889	0	0
Great Western NHS Foundation Trust	2,611	2,611	(0)	3,917	3,917	0	0
Oxford University Hospitals NHS Trust	2,807	2,807	0	4,210	4,210	0	0
Buckinghamshire Healthcare NHS Trust	0	0	0	0	0	0	0
University Hospital Southampton NHS Foundation Trust	340	340	0	510	510	0	0
Frimley Park NHS Foundation Trust	3,264	3,264	0	4,896	4,896	0	0
Ashford & St Peters Hospital NHS Foundation Trust	0	0	0	0	0	0	0
Non NHS Providers	6,911	6,731	(180)	10,367	10,533	167	(425)
London Trust's	1,130	1,130	0	1,695	1,695	0	0
Ambulance Services	6,694	6,694	(0)	10,041	10,041	0	0
Collaborative Commissioning	90	81	(9)	135	135	0	0
High Cost Drugs	7	7	(1)	11	10	(1)	(1)
Non Contracted Activity (NCA)	89	568	479	134	646	513	368
Winter Pressures	0	0	0	0	0	0	0
End of Life Care	0	0	0	0	0	0	0
Urgent Care	0	30	30	0	150	150	0
Clinical Assessment and Treatment Centres	0	5	5	0	0	0	0
London Trusts Optum savings commission	0	0	0	0	0	0	0
Other	12	19	7	18	28	10	(0)
Total	143,689	144,019	331	212,549	213,388	839	(58)
* Non NHS Providers:							
Berkshire Independent Hospitals (Ramsay)	2,025	1,852	(173)	3,038	2,913	(125)	(306)
Circle Reading	3,326	3,416	90	4,990	5,025	36	(260)
Spire Dunedin	1,165	948	(216)	1,747	1,609	(138)	(241)
Hampshire Clinics	128	76	(52)	192	159	(34)	(45)
Marie Stopes	0	0	0	0	0	0	0
Oxford Fertility Unit	114	151	38	170	235	65	65
British Pregnancy Advice Society	153	157	4	229	238	9	9
Independent Health Group	0	130	130	0	354	354	354
	6,911	6,731	(180)	10,367	10,533	167	(425)

All Acute contracts with NHS providers are being paid on a block basis (set amounts as determined by NHSE). Responsibilities for independent provider contractors have been delegated back to the CCGs for this financial year, at M4 slight underspends have occurred against non NHS provider budgets countered by high activity within NCA's (services such as catatracts from new IS providers). It is anticipated that this activity will continue into Months 5 and 6.

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Section C3 -Mental, Community Health Services and Continuing Care

Summary of Position against Plan

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Mental Health Services							
Berkshire Healthcare Foundation NHS Trust	22,991	22,991	0	34,486	34,486	0	0
Child Mental Health Placements	153	166	13	229	251	22	22
IAPT	39	40	1	59	60	2	2
Mental Health Services – Not Contracted Activity	21	28	7	31	42	11	(1)
Child and Adolescent Mental Health	581	581	(0)	871	871	0	0
Adult Mental Health Placements	5,534	5,307	(228)	8,302	7,589	(712)	(583)
MH/LD Assessment and Support	49	57	8	74	85	11	10
	29,868	29,670	(199)	44,772	44,105	(667)	(551)

Adult placement actuals against budgets reflects changes in placement numbers, deaths rates and package of care changes within the portfolio of Mental Health, Learning Disability and Dementia patients placed by the CCG.

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Community Services							
Berkshire Healthcare Foundation NHS Trust	26,599	26,599	(0)	39,850	39,850	0	0
Neuro Rehab (52161005)	127	145	17	191	191	0	0
Integrated Community Equipment (NRS)	1,509	1,466	(43)	2,183	2,343	160	324
Other Community Equipment	37	33	(4)	55	55	0	0
Carers	65	65	0	98	98	0	0
Hospices	946	1,036	90	1,419	1,538	120	0
Long Term Conditions	0	(0)	(0)	0	0	0	0
Covid (only will show items unique Covid cost centre)	2,997	3,786	789	3,479	6,666	3,187	5,258
	32,281	33,129	849	47,275	50,741	3,467	5,582

COVID costs primarily relate to the Hospital Discharge Scheme, which are reimbursed to Local Authorities and NHS providers on a monthly basis, these are based on claims and provided FOT's from each of the 6 organisations involved, the reduction in variance between months is due to Q1 payments being reimbursed by NHS E. Cost pressures within the NRS service are considered to relate to early discharge related to HDP, and are funded through this funding stream. A pressure in hospice costs relates to the additional commissioning of services required due to temporary bed closures at a local hospice.

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Continuing Care							
CHC Adult Fully Funded	3,219	3,309	90	4,828	5,239	411	954
CHC Adult Fully Funded Personal Health Budgets	687	629	(59)	1,031	927	(104)	(99)
Adult Joint-Funded Continuing Care	817	982	166	1,225	1,371	146	(65)
Adult Joint-Funded Continuing Care PHBs	17	16	(0)	25	25	(0)	(0)
Children's Continuing Care	412	319	(92)	618	477	(141)	(138)
Children's Continuing Care PHBs	65	65	(0)	98	98	(0)	1
Funded Nursing Care	2,384	2,654	269	3,576	3,965	389	398
Continuing Healthcare Assessment & Support	365	487	122	547	655	108	104
	7,966	8,462	496	11,949	12,758	809	1,154

CHC Adult fully funded and FNC are showing variances against budget, this is due to increased flow of patients and price inflation. The costs of assessments and dealing with backlogs are still causing a pressure under the assessment and support area.

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Section C4 -Other Commissioning Services

Summary of Position against Plan

Area	YTD			1st 6			Previous Month
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Commissioning - Non Acute*	1,606	1,304	(301)	2,409	1,957	(452)	(442)
Non Recurrent Programmes	(2,503)	(2,591)	(88)	(3,754)	(3,356)	398	494
Patient Transport	835	837	2	1,253	1,253	0	0
Programme Projects	3,941	3,930	(11)	3,814	3,798	(16)	(16)
Exceptions & Prior Approvals	21	25	4	32	38	6	6
Safeguarding	0	0	0	0	0	0	0
NHS 111	917	919	3	1,163	1,167	4	4
QUALITY PREMIUM PROGRAMME	0	0	0	0	0	0	0
Better Care Fund	6,374	6,377	3	9,561	9,561	0	0
Recharges NHS Property Services Ltd	437	437	(0)	655	655	0	0
Nursing and Quality Programme	25	25	(0)	37	37	0	0
Clinical Leads (ACS)	0	0	0	0	0	0	0
	11,653	11,265	(388)	15,170	15,110	(60)	46

Commissioning Non- Acute is Tier 2 and AQP services which are beginning to expand services again, although Physiotherapy services and Ophthalmology are running at a much reduced service. The £3,754k negative budget under non recurrent programmes largely relates to assumed non recurrent efficiencies which may not be fully met in H1. Remaining budgets within 'Other Commissioning' are forecast to be on budget .

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Section C5 - Primary Care

Summary of Position against Plan

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Primary care co commissioning	26,233	26,233	0	39,350	39,350	0	0
Primary Care IT	445	445	0	668	668	0	0
Local Enhanced Services	2,731	2,731	0	4,097	4,097	0	0
GPC Medicines Mgmt Meeting	205	210	5	307	316	9	7
	29,691	29,696	5	44,536	44,545	9	7
Prescribing							
GP Prescribing	21,504	21,825	321	32,256	32,737	481	30
Out of Hours Prescribing	1	1	1	1	2	1	0
Centrally held drug charge	608	655	48	911	983	71	78
Dressing Products	546	546	(0)	819	819	0	0
Prescribing Incentive	167	167	(0)	250	250	0	0
Home Oxygen Therapy	167	155	(12)	251	233	(18)	(28)
Script Switch	72	67	(5)	108	100	(8)	(8)
Other income/rebates	(100)	(103)	(3)	(150)	(150)	0	0
	22,964	23,312	348	34,446	34,973	527	72

Primary Care

Within Primary Care, budgets are largely operating within plan.

Prescribing

Prescribing costs are normally reported through the national process two months in arrears, currently there is two month's data available. Due to the volatility in forecasting for this area an average of last year's spend has been used to derive a forecast outturn, the change this month driven by increased in costs for May.

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Section D1 - Running Costs

Summary of Position against Plan

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Pay	1,598	1,557	(41)	2,397	2,349	(48)	0
Non Pay	689	676	(13)	1,034	1,082	48	0
CSU SLA	887	901	14	1,330	1,330	0	0
	3,174	3,134	(41)	4,762	4,762	0	0

Running costs are expected to break even for H1.

Section D2 - Reserves and contingencies

Area	YTD			1st 6			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	month Plan £'000	Forecast £'000	Forecast Variance £'000	
Other reserves	357	0	(357)	4,519	3,350	(1,169)	(0)
	357	0	(357)	4,519	3,350	(1,169)	(0)

Reserves balances relate to amounts set aside and recently received non recurrent allocations awaiting distribution, these are mostly expected to be utilised within H1, and will then be distributed to the relevant cost centre. ERF funding received to date has been coded to reserves and offsets overspends within acute services.

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Risks and Mitigations	
Risks	Potential risk value £k
prescribing growth	800
Tier 2 service recovery	0
NHS 111 cost pressure	200
Total	1,000
Mitigations	Potential mitigations value £k
unidentified mitigations	1,000
Total	1,000
Net reported risks	0

Net risks of £1.95m were identified as part of the CCG H1 planning process and these have reduced over the months as the potential pressure disappears (as in tier 2), are clarified with further information (NHS111) or crystallises into the position (prescribing), the net risk remaining has been offset by mitigations the details of which are yet to be identified, in line with the planning guidance.

	Main programme	CFS	PC co comm	running cost	total
	£k		£k	£k	£k
Published allocations at M2	322,320		39,350	4,762	366,432
H1 Non recurrent adjustments:					
CCG Top-up - From H1 Plans	11,100				11,100
CCG Covid allocation - From H1 Plans	15,335				15,335
CCG Growth funding - From H1 Plans	6,407				6,407
	355,162	0	39,350	4,762	399,274
Non recurrent adjustments month 2:					
Mental Health funds	2,746				2,746
LDA related allocations	237				237
Maternity transformation	38				38
111 First - Funding for Q1	319				319
Primary Care allocations	772				772
Ageing Well - via ICS	738				738
					0
Non recurrent adjustments month 3:					
Maternal Mental Health Services (MMHS)	82				82
Covid Support Q1 and Q2	1,015				1,015
					0
Primary Care Networks - development and support systems Q1	62				62
Practice Resilience Programme (local) Q1	18				18
Online consultation software systems (local) Q1	34				34
Suicide Prevention (BHT & SCAS) H1	101				101
Adult Mental Health Community (AMH Community) H1	410				410
COVID: Mental health support for staff hubs	127				127
Local Maternity Systems (LMS) - capacity funding	70				70
Local Maternity Systems (LMS) - implementation funding	87				87
LMS funding for continuity of carer and equity	91				91
Ageing Well: System Leadership / Preparation funding	36				36
NHS111 First Month 4 2021/22	106				106
Blood pressure @home - Trailblazer funding	33				33
Keyworkers	79				79
Rough Sleeping	75				75
Autism Diagnostic Waiting Times (CYP)	32				32
Clinical Champions ICS	10				10
Community Respite Care (CYP)	28				28
					0
Non recurrent adjustments month 4:					
Primary Care: GP IT Infrastructure and Resilience (revenue) - central and systems - (Not rounded)	29				29
CVD-R Integrated Stroke Delivery Network transfer (HI)	50				50
CVD-R Stroke - Integrated Stroke Delivery Network allocation (establish ICS ISDNs)	100				100
Safeguarding Innovation Money	20				20
Redmoor Health. FAO Stuart Ireland	60				60
Health Inequalities in Planned Care	15				15
PEoLC Match Funding - 1st tranche payment - 2021/22 contact: amanda.hughes9@nhs.net / liliana.ç	24				24
ERF Transfer From Lead CCG - NHS Related ERF - ERF July Payment (April and 90% May)		10,262			10,262
ERF Transfer From Lead CCG - Non-NHS Related ERF - ERF July Payment (April and 90% May)		577			577
Workforce - International recruitment - International GP Recruitment Programme FAO Lorraine Wat	24				24
COVID-19 vaccination costs - Additional costs for reducing inequalities		30			30
Hospital Discharge Programme		2,165			2,165
					0
Allocations for period April to September 2021	362,830	13,034	39,350	4,762	419,976

FINANCIAL PERFORMANCE TO July 2021/22

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Section G - Better Care Fund

Summary of Position against Plan

Area	YTD			Forecast			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	1st 6 month Plan £'000	Forecast £'000	Forecast Variance £'000	
LA Schemes	5,607	5,607	(0)	8,411	8,411	0	0
CCG Local Schemes	832	832	0	1,248	1,248	0	0
	6,439	6,439	0	9,659	9,659	0	0

The above only reflects payments made to LA and schemes such as Carers and Dementia, with other elements of the BCF fund embedded within NHS contracts.

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Cost Improvement and efficiency schemes			
	1st 6 month Plan £'000 £	Forecast achievement £	variance £
CCG cost improvement Schemes			
Prescribing	300	300	0
Other	726	726	0
	1,026	1,026	0
Unidentified		0	0
Sub total	1,026	1,026	0
CCG QIPP mitigations	0		0
Total Savings Schemes	1,026	1,026	0

FINANCIAL PERFORMANCE TO July 2021/22

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Section I - COVID (Breakdown of costs within each area)

Summary of Position against Plan

Area	YTD			Forecast			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000	1st 6 month Plan £'000	Forecast £'000	Forecast Variance £'000	
MENTAL HEALTH	0	0	0	0	0	0	10
PRIMARY CARE	677	677	0	1,015	1,015	0	343
CONTINUING CARE	0	0	0	0	0	0	282
COMMUNITY HEALTH SERVICES	3,159	4,036	877	3,641	7,027	3,386	2,884
OTHER	0	23	23	0	44	44	0
CORPORATE	0	0	0	0	0	0	52
	3,836	4,735	900	4,656	8,086	3,430	3,572

The table above shows all costs that have been directly attributable to Covid 19.

NHS Berkshire West CCG

Statement of Financial Position as at:	As at 31 Mar 21	As at 30 June 21	Movement	As at 31 July 21
31-Jul-21	£000	£000	£000	£000
Non Current Assets	21	16	(1)	15
Total Non Current Assets	21	16	(1)	15
Inventories	2,459	2,459	0	2,459
NHS Receivables - Revenue	2,797	1,132	(572)	560
NHS Prepayments and Accrued Income	720	699	0	699
Non-NHS Receivables - Revenue	625	68	10	78
Non-NHS Prepayments and Accrued Income	825	340	2,866	3,206
Other Receivables	33	115	(1)	114
Total Trade and Other	7,459	4,813	2,303	7,116
Cash	183	98	380	478
Total Current Assets	7,663	4,927	2,682	7,609
NHS Payables - Revenue	(948)	(2,115)	1,273	(842)
NHS Accruals and Deferred Income	(329)	(2,185)	(4,078)	(6,263)
Non-NHS payables - Revenue	(4,012)	(3,831)	(1,754)	(5,585)
Non-NHS payables - Capital	0	0	0	0
Non-NHS Accruals and Deferred Income	(24,085)	(22,420)	197	(22,223)
Other Payables	(18,633)	(19,315)	(4,747)	(24,062)
Borrowings	0	(3,409)	(417)	(3,826)
Provisions	(2,212)	(1,824)	9	(1,815)
Total Current Liabilities	(50,219)	(55,099)	(9,517)	(64,616)
Total Non Current Liabilities	(294)	(294)	0	(294)
Total Assets Employed	(42,850)	(50,466)	(6,835)	(57,301)
General Fund	(42,850)	(50,466)	(6,835)	(57,301)
Total Taxpayers Equity	(42,850)	(50,466)	(6,835)	(57,301)

The Statement of Financial Position summarises the assets and liabilities of the CCG at a point in time.

Receivables have increased by £2,303k, and now stand at £7,116k. The movement in receivables is mainly due to quarterly payments of Better Care Fund and NRS Equipment invoices being paid earlier than the period to which they relate.

Cash ledger balance at 31 July stands at £478k.

Current liabilities have increased £9,517k and now stand at £64,660k. The movement in current liabilities is mainly due to accruals for the Elective Recovery Fund.

The net result is an increase in Total Taxpayers Equity of £6,835k.

NHS Berkshire West CCG

Receivables

31-Jul-21

Aged Receivables	NHS Receivables		Non NHS Receivables Value		Total Value	
	Value (£000)	No	(£000)	No	(£000)	No
Less than 31 days (Not Due)	426	6	37	4	463	10
Between 31 - 60 days	17	1	8	5	25	6
Between 61 - 90 days	-	-	-	-	-	-
Greater than 90 days	1	1	35	4	36	5
Total	444	8	80	13	524	21

At the end of month, the CCG had £1k NHS and £35k Non NHS overdue invoices over 90 days. These are being actively pursued.

Cash Drawings

Main Cash Drawdown To Date £000	Prescribing To Date £000	Total Cash Drawings To Date £000	Current Allocation £000	Drawings to Date as a % of Allocation £000
247,455	20,738	268,193	419,783	64%

The CCG processed a cash draw down of £66,685k in July resulting in a total year to date figure of £247,455k. The drawings against prescribing to date stands at £20,738k. The total cash drawings to date amount to £268,193k, this represents a 64% utilisation against a cash allocation of £419,783k for the 6 months.

At the end of the month the CCG had £477k cash at bank which represents 0.7% of cash drawn down for the month.

NHS Berkshire West CCG

Payables

31-Jul-21

Aged Creditors - value	Not Due £000	Overdue 1-30 days £000	Overdue 31-60 £000	Overdue 61-90 days £000	Overdue 90+ days £000	Total £000
At 31 May	4,520	613	456	320	1,026	6,935
At 30 June	3,052	138	358	725	1,364	5,637
At 31 July	3,560	791	50	118	1,687	6,206

Aged Payables - volume	Nos	Nos	Nos	Nos	Nos	Total Nos
At 31 May	336	93	39	30	213	711
At 30 June	349	103	54	27	360	893
At 31 July	463	119	56	37	196	871

The CCG Aged Payables show the amount of unpaid invoices as at 30 July 2021 which includes authorised and unauthorised invoices and credit notes.

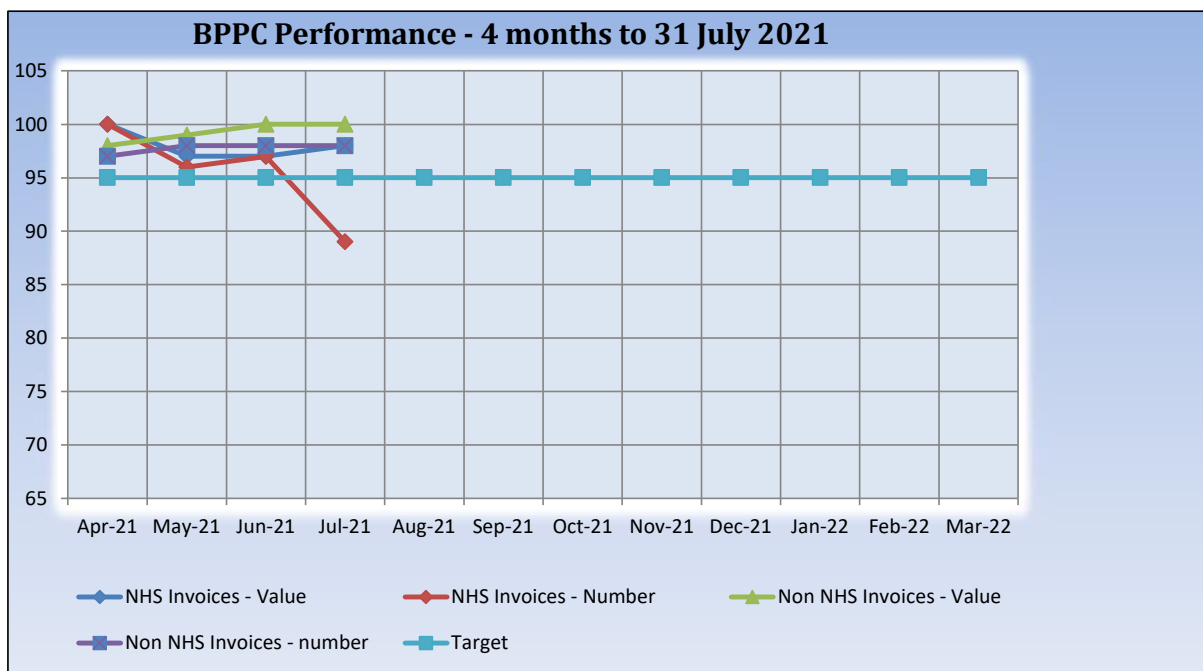
Better Payment Practice Code

Better Payment Practice Code - payment within 30 days (cumulative YTD)	NHS Invoices		Non NHS Invoices		Total	
	Value of invoice (YTD) £'000	Number (YTD)	Value of invoices (YTD) £'000	Number (YTD)	Value of invoice (YTD) £'000	Number (YTD)
Total invoices paid	4,694	99	47,863	5,022	52,557	5,121
Total invoices paid within 30 days	4,597	88	47,798	4,931	52,395	5,019
% Paid within 30 days	97.9%	88.9%	99.9%	98.2%	99.7%	98.0%
Rating	Green	amber	Green	Green	Green	Green

*95% or more Green - 75% to 95% Amber - Less than 75% Red

The value of NHS invoices has been significantly reduced with the introduction of block payments in April, which are not invoiced and therefore not included in the figures above.

The Better Payment Practice Code requires the CCG to aim to pay all valid invoices by the due date or within 30 days of receipt of a valid invoice, whichever is later. The target for achievement is 95%. The CCG is achieving its target of paying Non-NHS invoices by value and volume. The CCG is achieving its target of paying NHS invoices by value however, the volume percentage has reduced due to 8 invoices paid late with a total value of £53k.



Because of the small number of NHS invoices being processed due to block payments, the percentage has dipped below 95% because of the delay in paying eight invoices with a value of £53k

